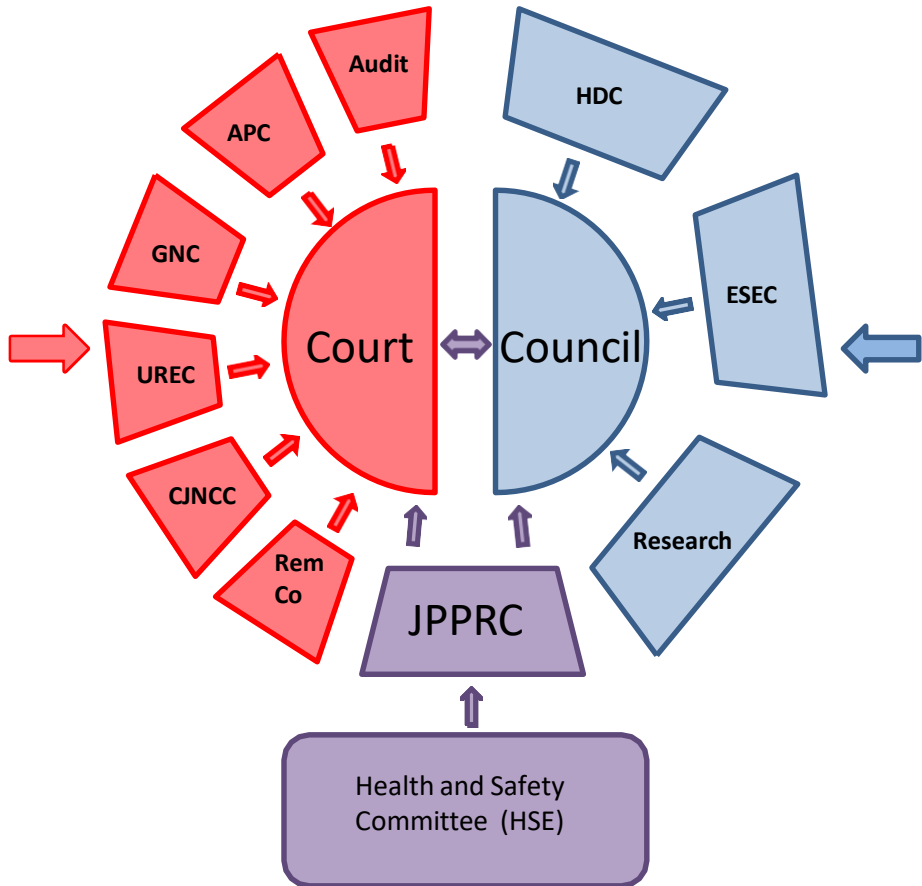


COMMITTEE STRUCTURE

- COMMITTEES REPORTING TO UREC**
- Animal Welfare and Ethical Review Body (AWERB)
 - NHS, Invasive or Clinical Research (NICR)
 - General University Ethics Panel (GUEP)



- PANELS & COMMITTEES REPORTING TO ESEC**
- University Learning, Teaching and Quality Committee (ULTQC)
 - Student Experience Committee (SEC)
 - University Faculty Chief Examiners Committee (UFCEC)
 - Academic Panel (Taught)
 - Academic Panel (Research)
 - Curriculum Management Sub-Committee (CMSC)

- Audit** = Audit Committee
- APC** = Academic Promotions Committee
- GNC** = Governance & Nominations Committee
- UREC** = University Research Ethics Committee
- CJNCC** = Combined Joint Negotiating & Consultation Committee
- Rem Co** = Remunerations Committee

- JPPRC** = Joint Policy, Planning & Resources Committee
- HDC** = Honorary Degrees Committee
- ESEC** = Education & Student Experience Committee
- Research** = Research Committee